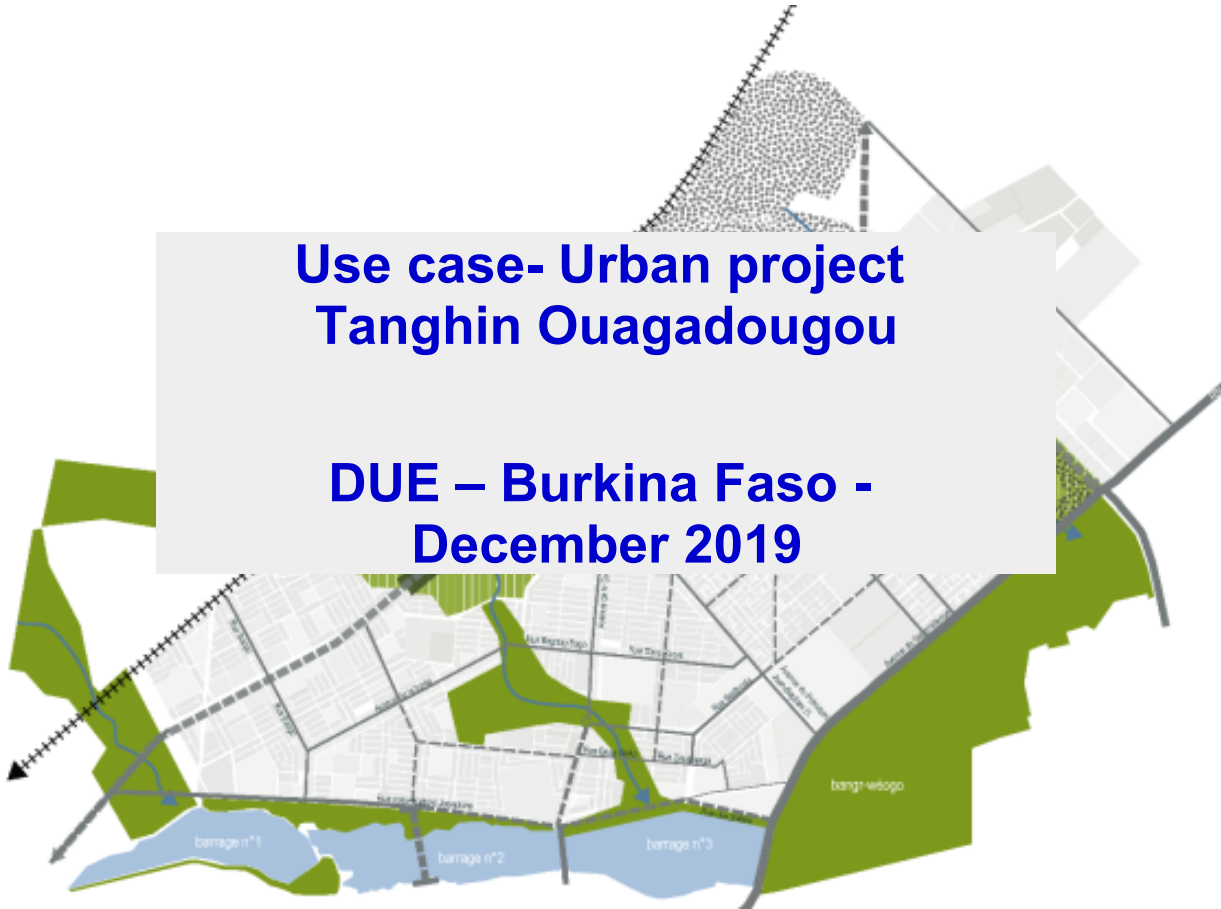


Use case- Urban project Tanghin Ouagadougou

DUE – Burkina Faso - December 2019



Content

Flashback ‘Urban development ?’	3
Historic EU partnership with Ouagadougou.....	4
Urban diagnostic.....	5
Project design.....	7
Difficulties in project identification(for EUD).....	16

Flashback ‘Urban development ?’

Recent past :

Programming : «Urban was prohibited » almost no urban focal sector under 11^{ème} FED
« poorest people are rural »

Financing : Isolated punctual pilot ad-hoc projects, sometimes sectoral (transport, water wastes, ...)
often emergency lead (ex flood, health crisis)

Policy making : Limited : like sector master plan or proof of concept
Holistic integrated approach impossible

Today : External Investment Plan
Green and sustainable cities ;
Mobility, Connectivity,
Farm2Fork
Migration (rural exodus), refugees, internally displaced people,
Peace & security, terrorism threat

Historic EU partnership with Ouagadougou

Many contracts in recent past

- Flood 2009, Waste management grant, specific studies,
- Decentralised cooperation Ouaga/Cotonou/AMF.Paris
- ONU – Habitat slum upgrading
- Support to decentralisation (no urban specific)
- Water, GIS, Culture

>> Many interventions, useful, locally relevant, good visibility but no global coherence and strategic benefit

>> Merely no strategic approach based on economic added value, and full value chain

Ex : Transport analysis from rural producer to urban customer

Ex : Transport analysis ‘transit’ from regional corridors to urban markets

Ex: Housing policy

>> Urban sector seen as tricky, difficult;

>> limited internal specific urban skills

Specific trigger?

- Ouagadougou mayor and council team dynamism & capacity to plea
- EIP dedicated window
- “Cergy” participatory workshop
- AFD know-how from previous experience & lessons learnt

Urban diagnostic

- Urban sprawl ; scattered settlement
- Huge demographic growth > 8% / year
- Ouagadougou ~ 50% GDP
- Slums and housing outside zoning district
- Settlement in flood 'risk' areas,
- Urban traffic jam & lack of urban transport system
- Lack of sustainable urban management (maintenance & operation of infrastructure),
- Weaknesses in regulations (transports, wastes, ..);
- Centralised system (limited transfert to local auth., insufficient local resources & means, ...)
- Internally Displaced People –
- Urban insecurity

Unadopted land use plan

Unadopted Investment master plan

LOCALISATION ET AIRES D'INFLUENCE

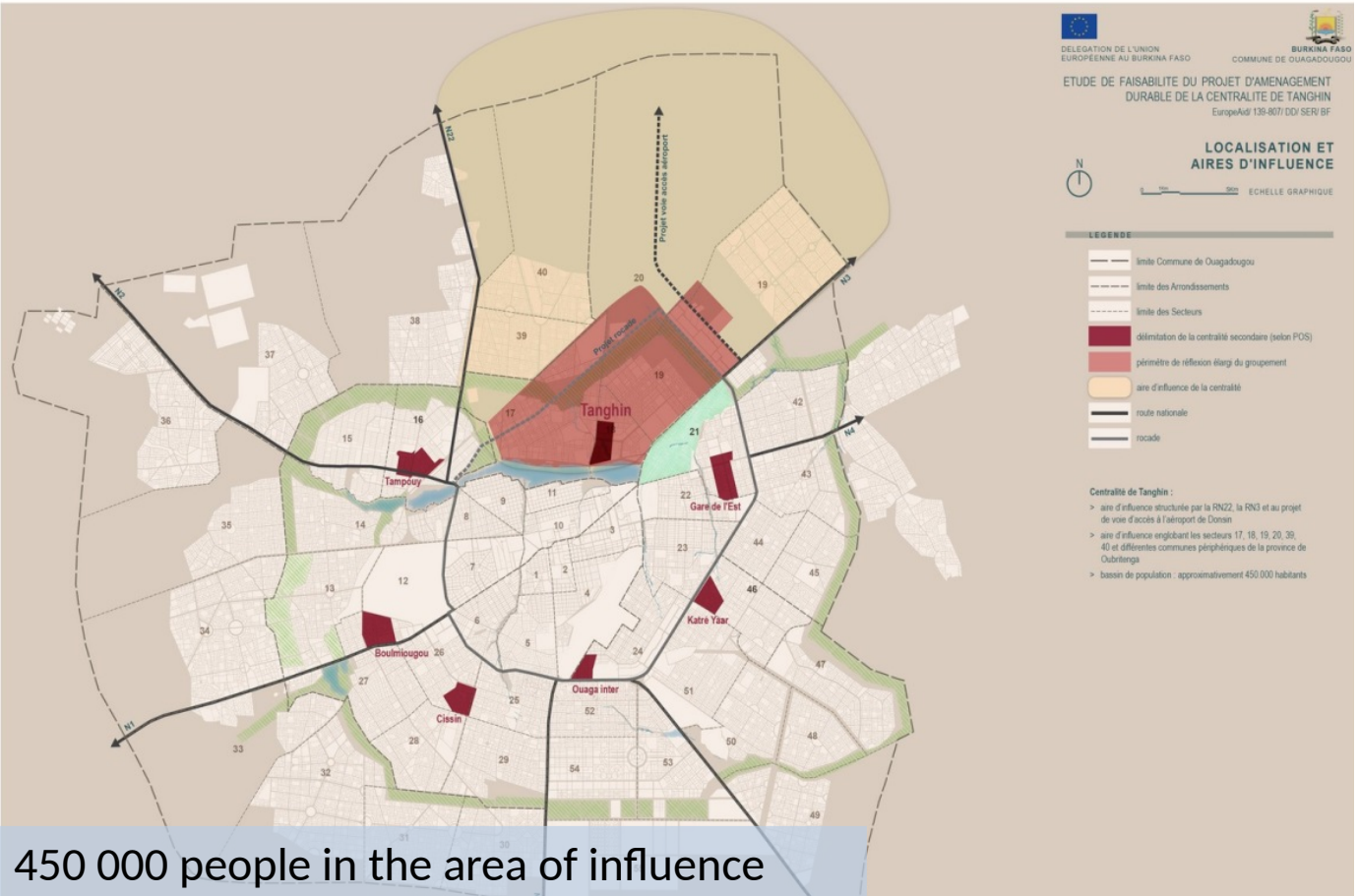


LEGENDE

-  limite Commune de Ouagadougou
-  limite des Arrondissements
-  limite des Secteurs
-  délimitation de la centralité secondaire (selon POS)
-  périmètre de réflexion élargi du groupement
-  aire d'influence de la centralité
-  route nationale
-  rocade

Centralité de Tanghin :

- > aire d'influence structurée par la RN22, la RN3 et au projet de voie d'accès à l'aéroport de Donsin
- > aire d'influence englobant les secteurs 17, 18, 19, 20, 30, 40 et différentes communes périphériques de la province de Ouhangé
- > bassin de population : approximativement 450 000 habitants



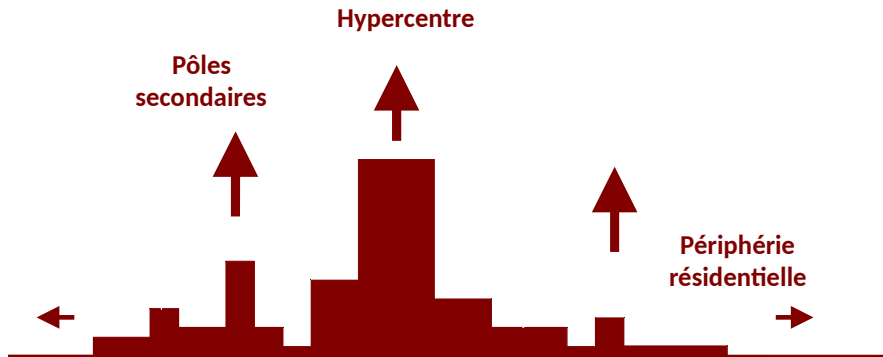
450 000 people in the area of influence

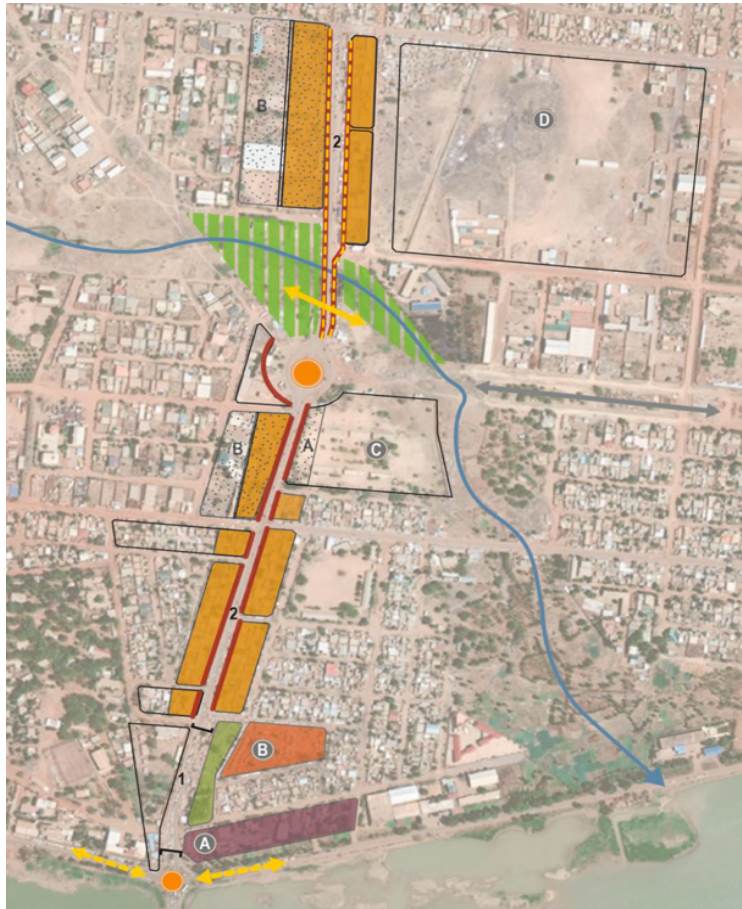
Project design

Tanghin secondary urban center

Strategy/logic

- Strengthen the economic attractivity
- Connect to structural network and increase the direct zone of influence
- Re-qualify the district center
- Improve drainage in order to limit flooding
- Improve proximity equipment & services
- Promote urban agriculture in green zones, creating jobs and strengthening resilience
- Adapt landscape path along the drain and damp to promote leisure activities

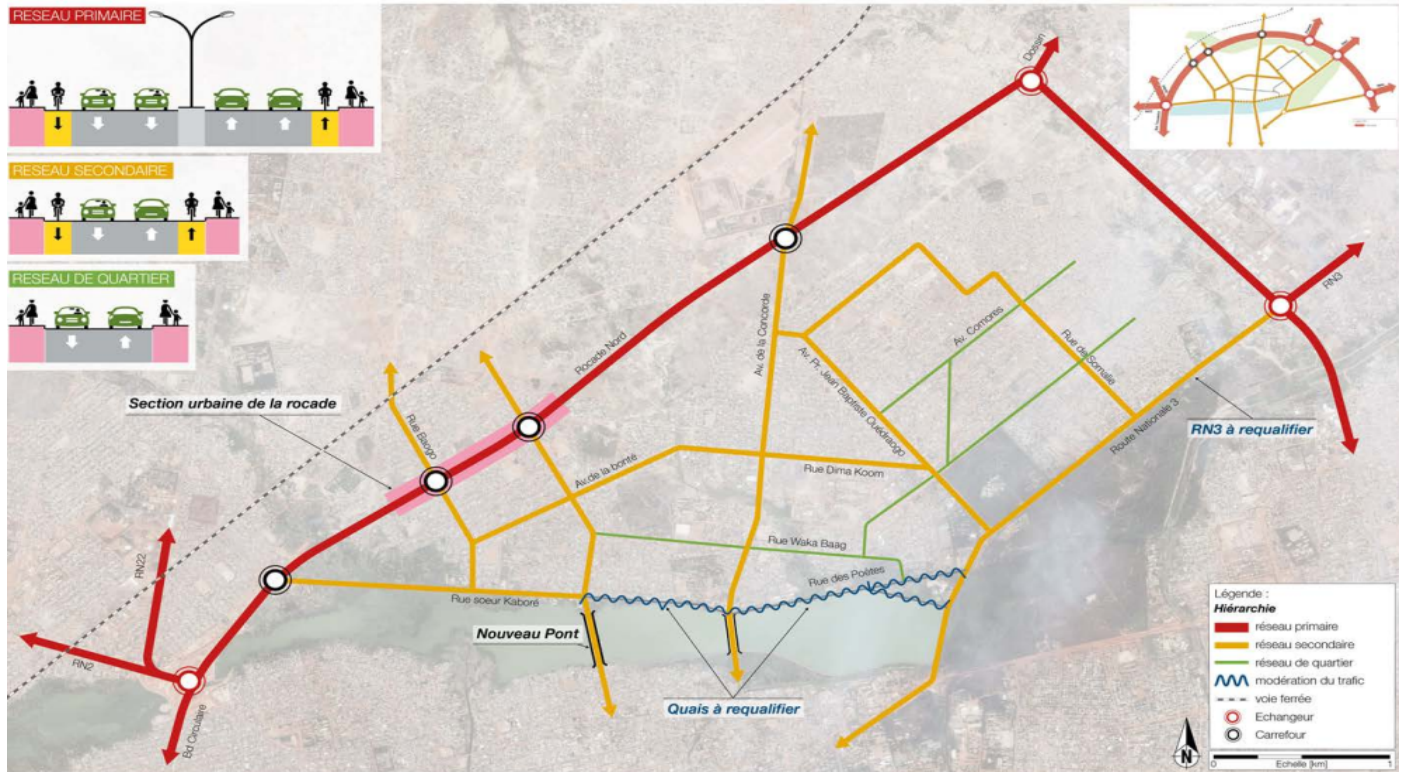


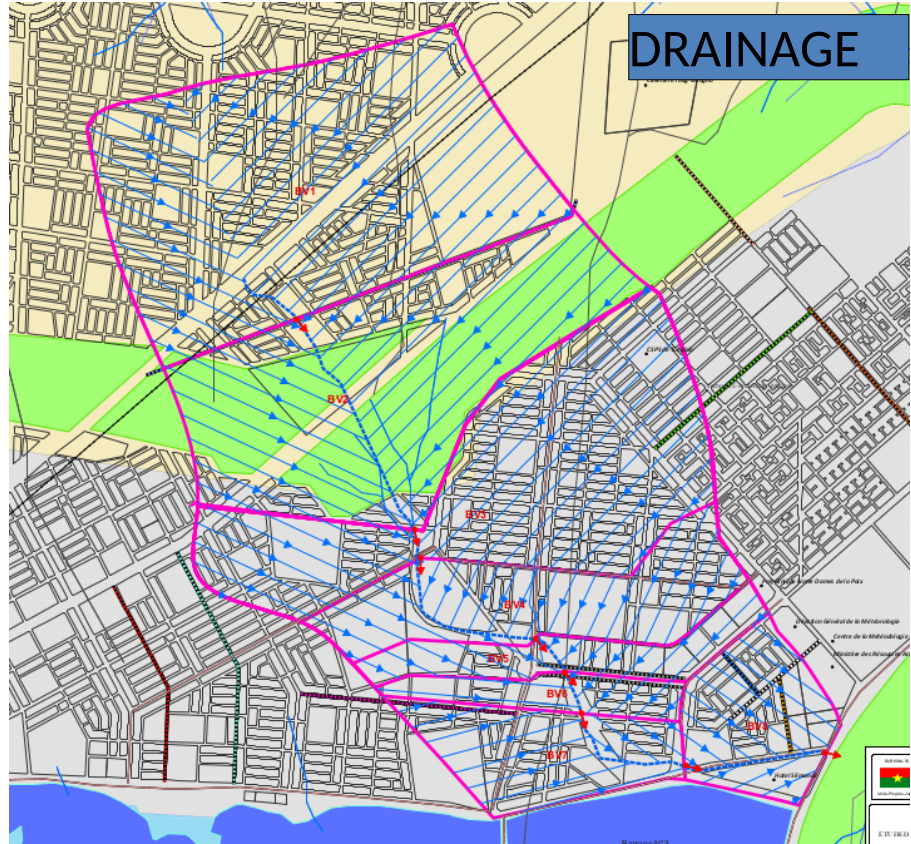
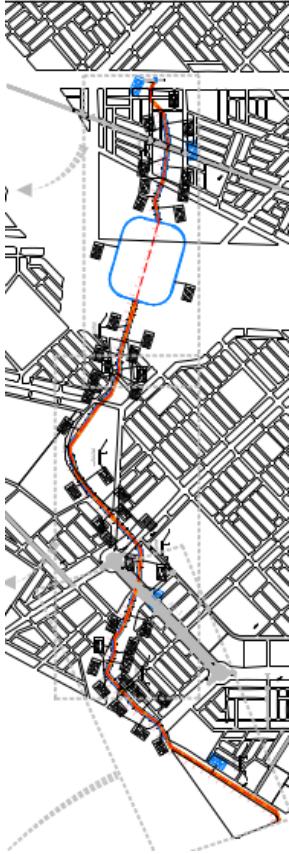


Exemple Avenue Concorde

- Favoriser la mobilité piétonne**
- 2 par la réhabilitation de la voie urbaine (15m)
 - un carrefour à réinterroger : rééquilibrer l'espace en fonction de la demande en mobilité
 - un carrefour à réaménager : fluidifier le trafic actuel et permettre les évolutions futures
 - connexion piétonne entre l'avenue de la Concorde et la promenade rue Soeur Joséphine Kaboré
 - connexion avec la future promenade le long du drain
 - drain aménagé permettant la déambulation piétonne
- Harmoniser la façade urbaine**
- structurer le front urbain (alignement du bâti, R+2 ou 3)
 - conforter et structurer l'activité nocturne existante
- Renouveler l'attractivité**
- vers un projet d'immeuble d'habitat marquant l'entrée sur l'avenue
 - vers un projet de centre commercial
 - encourager les mutations douces d'ilots en R+2 mixte (commerces, services, habitat)
- Ponctuer l'avenue d'espaces publics qualitatifs**
- espace public végétalisé pouvant accueillir des animations nocturnes et diurnes
 - offrir une large esplanade ouverte sur le futur centre commercial

Infrastructure Seminar -Brussels





Project preparation

Diagnostic study

done- March 2019

“Plan guide” document (vision document)

- done July 2019

Preliminary design studies

Infrastructure & Equipment

Nov2019

under commenting process. Fully finalised janv2020.

Upcoming studies

2020

Investment detailed studies (for most obvious parts)

Commune financial assessment & Capacity building diagnosis

Financing in place

early 2021

To be Checked: coherent planning for enablers (parallel projects)

Urban rocade, new bridge over water dam, 145km road project

rapid bus lanes project, waste management project

Commune capacity

Political dynamism,

Ongoing reforms

2 Agencies for public works & for commercial assets management

Mobilisation of additional staff and financial resources

Local PEFA exercise, tax base extension; real estate taxation; //

Financing and absorption capacity? with a huge multi-donor investment portfolio risk of failure?

Budget overview

(preliminary draft)

Item	Count	Amount EUR
Equipment	12 U	34 200 000
Road infrastructure	17 km	20 900 000
Drainage system	3 km	10 700 000
Support measure		1 000 000
Operational delegation		3 500 000
Capacity building	to be defined	
Contingencies		3 500 000
Total		73 800 000

Difficulties in project identification

(from EUD perspective)

Define the project scope/scale ?

- Single shot Tanghin as a incubating lab?
- Work on other secondary centralities ? (AFD + UE \approx 4 out of 7)
- See Ouaga as a global urban agglomeration, merging neighboring communes?
- Work on the others 13 Secondary urban cities ? (some are considered as rural by others donors)
- Thematic focus also: mobility vs infra vs trade vs social vs housing (rapid bus project, specific bridge, urban rocade, water electricity)

Where is my banker / implementing partner ?

How to mobilise a financing institution? :

- AFD : involved but already overloaded PPDO 1 & 2
- EIB : Maybe but very cautious, small porfolio in BF,
- KFW : BF grant only
- Sweden ? AfDB?

Financing model: Sovereign loan backed by state or at least partially commercial financing?

Capacity building & reforms

For capacity building blending is not the only option?

To strengthen the commune capacity we have other relevant tools

Strategic studies under TCF, Grant to support planning, financial capacity, reforms

Blending financing can trigger specific reform (once fully identified)

Crisis response and programming

Security situation in the country (risk or opportunity for urban development ?):

IDP 500.000 p need for basic infrastructure ; secondary (pop x3), and already in the capital

Graduation : Conflict > Security > Humanitarian > Resilience : risk areas > small cities > capital

How to integrate urban development as an opportunity in our crisis response strategy and into programming?

LogFrame design / project formulation

How to define a solid logframe with expected outcomes/impact ? That can leverage funding opportunities?

What is the appropriate methodology to quantify benefits?

for Climate Change? for employment? For resilience and poverty? For stability? For local governance? In sustainable terms?

Way forward?

- Policy dialog with Commune and relevant ministries
- ReDefine a priority investment plan
- Detailed studies (inside priority plan)
- EIB involvement
- Technical support from HQ (commune financial capacity, urban logframe design, ...)
- Mobilise HQ funding?
- “Urban” in programming?